

DIRECT TESTIMONY OF
ELLEN LAPSON
ON BEHALF OF
SOUTH CAROLINA ELECTRIC & GAS COMPANY
DOCKET NOS. 2017-207-E AND 2017-305-E

1 **Q. PLEASE STATE YOUR NAME AND BUSINESS ADDRESS.**

2 A. My name is Ellen Lapson and my business address is 370 Riverside Drive,
3 New York, New York 10025.

4 **Q. BY WHOM ARE YOU EMPLOYED AND IN WHAT CAPACITY?**

5 A. I am the founder and principal of Lapson Advisory, a private company that
6 is a division of Trade Resources Analytics, LLC.

7 **Q. PLEASE DESCRIBE YOUR EDUCATIONAL AND PROFESSIONAL**
8 **QUALIFICATIONS.**

9 A. After graduating from Barnard College of Columbia University in 1969
10 with a Bachelor of Arts degree, I earned a Master's degree in Business
11 Administration from New York University's Stern School of Business in
12 Accounting with a minor concentration in Finance. I am qualified as a Chartered
13 Financial Analyst ("CFA") and a member of the CFA Institute.

14 I began my career in the financial markets as an equity analyst for five
15 years at Argus Research Corporation analyzing utility company equity securities.
16 For the next 20 years, I held several posts at Chemical Bank and Chemical
17 Securities (now J.P. Morgan) as a corporate banker and an investment banker

1 structuring and executing financial transactions for utility and infrastructure
2 companies. Thereafter, I spent 17 years first as a senior director and then as a
3 managing director at Fitch Ratings (“Fitch”), a major credit rating agency. At
4 Fitch, I managed analysts who rated credits in the sectors of electricity and natural
5 gas and project finance, and I maintained liaison with bankers and investors in
6 utility securities. During my 37 years as a utility banker and as a utility credit
7 rater at Fitch, I gained deep experience in dealing with utilities in various degrees
8 of financial health and financial distress, and in those roles, I had to evaluate
9 serious issues involving utilities’ solvency, bankruptcy, and restructuring.

10 I founded Lapson Advisory in 2012 in order to provide consulting services
11 on matters that involve utility finance including: credit rating advisory to utilities
12 and infrastructure projects; advanced training for mid-career professionals in
13 utility finance; and expert testimony on financial and credit rating issues
14 specifically related to utilities. I provide independent consulting services relating
15 to the financial strength of utilities and infrastructure companies. I also advise
16 client companies on access to capital and debt markets and frequently testify as an
17 expert witness relating to utility finance and utility capital market matters. Also, I
18 develop and teach executive seminars about utility investment analysis, credit
19 evaluation, and corporate finance.

1 **Q. ARE YOU THE SAME ELLEN LAPSON WHO PREVIOUSLY FILED**
2 **DIRECT TESTIMONY IN DOCKET NO. 2017-370-E?**

3 A. Yes. On August 2, 2018, South Carolina Electric & Gas Company
4 (“SCE&G” or the “Company”) and Dominion Energy, Inc. (“Dominion Energy”)
5 (together, the “Joint Applicants”) filed on my behalf 44 pages of direct testimony
6 and 7 exhibits in Docket No. 2017-370-E. Therein, I provided information to the
7 Public Service Commission of South Carolina (the “Commission”) as an expert
8 financial witness on behalf of the Joint Applicants regarding their Joint
9 Application for review and approval of a business combination and a prudency
10 determination regarding the abandonment of construction of V.C. Summer Units 2
11 & 3 (“Units”). My direct testimony in that proceeding discusses the weakened
12 financial condition of SCE&G and SCANA Corporation (“SCANA”), which poses
13 a significant risk to customers, absent the proposed business combination. My
14 testimony also addresses the financial capability and stability of Dominion Energy
15 as well as the benefits to SCE&G customers of the proposed business combination
16 of SCANA into Dominion Energy. I also review the financial consequences of
17 some alternative courses of action.

18 **Q. WHAT IS THE PURPOSE OF YOUR DIRECT TESTIMONY IN DOCKET**
19 **NOS. 2017-207-E AND 2017-305-E?**

20 A. The purpose of my Direct Testimony in these two dockets is to provide
21 information and my expert opinion regarding the financial consequences that may
22 result if the Commission were to grant the request filed by the Friends of the Earth

1 and the Sierra Club (collectively, “FOE”) in Docket No. 2017-207-E (“FOE
2 Request”) or the request filed by the South Carolina Office of Regulatory Staff
3 (“ORS”) in Docket No. 2017-305-E (“ORS Request”). I also will provide
4 information and my expert opinion regarding the impact upon SCE&G and
5 SCANA if the FOE Request or the ORS Request is granted or if the temporary
6 reduction in SCE&G’s rates, which was imposed pursuant to South Carolina Act
7 No. 258 of 2018 (“Act 258”) and by way of Order Nos. 2018-459 and 2018-460,
8 are made permanent. I also adopt and incorporate my direct testimony and
9 exhibits filed in Docket No. 2017-370-E. In addition, I update and supplement that
10 testimony to discuss events that have occurred since it was filed.

11 **Q. DOES YOUR DIRECT TESTIMONY FILED IN DOCKET NO. 2017-370-E**
12 **DISCUSS ISSUES THAT RELATE TO YOUR OPINIONS IN THIS**
13 **MATTER?**

14 A. Yes. As discussed therein, SCE&G and its parent SCANA currently are in a
15 weakened financial condition as demonstrated by the diminished value of
16 SCANA’s shares, reduced investor willingness to purchase the commercial paper
17 notes of South Carolina Fuel Company, recent downgrades of SCE&G’s and
18 SCANA’s credit ratings, and the fact that both companies’ credit ratings are on a
19 rating watch status for likely further downgrades. The financial future of both
20 SCE&G and SCANA is clouded with uncertainty, and as a consequence, the
21 companies are constrained in their access to equity and debt capital funding,
22 creating additional risk for utility customers. These same issues pertain to the FOE

1 Request and the ORS Request and their impact upon SCE&G and SCANA.
2 Accordingly, I adopt and incorporate herein by reference my direct testimony and
3 exhibits filed in Docket No. 2017-370-E and have attached a copy thereof to this
4 testimony as Appendix A. The remainder of my Direct Testimony in these two
5 dockets supplements and updates this prior testimony.

6 **Q. HAVE YOU REVIEWED THE TESTIMONY FILED BY FOE AND ORS IN**
7 **DOCKET NOS. 2017-207-E, 2017-305-E, AND 2017-370-E?**

8 A. Yes.

9 **Q. DOES THE TESTIMONY FILED BY EITHER FOE OR ORS CAUSE YOU**
10 **TO RECONSIDER OR REVISE THE TESTIMONY YOU FILED IN**
11 **DOCKET NO. 2017-370-E?**

12 A. No. My previously filed testimony remains true and correct, in conjunction
13 with the updates provided herein.

14 **Q. HAVE ANY SIGNIFICANT EVENTS OCCURRED SINCE THE TIME**
15 **YOUR DIRECT TESTIMONY WAS FILED IN DOCKET NO. 2017-370-E?**

16 A. Yes. On August 8, 2018, Fitch downgraded the long-term credit ratings of
17 SCE&G from BBB- to BB+ and of SCANA from BB+ to BB. The next day, on
18 August 9, 2018, Standard & Poor's Corporation ("S&P") also announced a credit
19 downgrade of SCANA and SCE&G from BBB to BBB-. Copies of the public
20 releases issued by Fitch and S&P regarding the downgrades are attached to my
21 Direct Testimony as Exhibits __ (EL-1) and __ (EL-2), respectively.

My direct testimony in Docket No. 2017-370-E, which is adopted and incorporated herein, included Tables 2 and 3 that showed the credit ratings of SCE&G and SCANA in January 2017 and at subsequent dates through July 2018. Tables 1 and 2 below update those two tables, showing the credit ratings and outlooks from each agency up to the date of this submission, and incorporate the rating downgrades announced by Fitch and S&P on August 8 and 9.

Table 1: South Carolina Gas & Electric Credit Ratings & Outlook Status

Rating Agency	Jan. 2017	Nov. 1 2017	Feb. 5 2018	July 3 2018	Current Rating
Fitch	BBB (Neg. Watch)	BBB– (Neg. Watch) 09/29/17	BBB– (Evolving Watch) 01/03/18	BBB– (Evolving Watch) 07/03/18	BB+ (Evolving Watch) 08/08/18
S&P	BBB+ (Outlook Stable)	BBB (Watch Neg.) 09/29/17	BBB (Watch Neg.) 09/29/17	BBB (Watch Neg.) 07/03/18	BBB– (Watch Neg.) 08/09/18
Moody's	Baa2 (Outlook Neg.)	Baa2 (On Review for Downgrade 11/01/17	Baa3 (On Review for Downgrade) 02/05/18	Baa3 Outlook Neg. 07/03/18	Baa3 Outlook Neg. 07/03/18

Table 2: SCANA Credit Ratings & Outlook Status

Rating Agency	Jan. 2017	Nov. 1 2017	Feb. 5 2018	July 3 2018	Current Rating
Fitch	BBB– (Neg. Watch)	BB+ (Neg. Watch) 09/29/17	BB+ (Evolving Watch) 01/03/18	BB+ (Evolving Watch) 07/03/18	BB (Evolving Watch) 08/08/18
S&P	BBB+ (Outlook Stable)	BBB (Watch Neg.) 09/29/17	BBB (Watch Neg.) 09/29/17	BBB (Watch Neg.) 07/03/18	BBB– (Watch Neg.) 08/09/18
Moody's	Baa3 (Outlook Neg.)	Baa3 (On Review for Downgrade 11/01/17	Ba1 (On Review for Downgrade) 02/05/18	Ba1 Outlook Neg. 07/03/18	Ba1 Outlook Neg. 07/03/18

1 **Q. WHAT REASONS DID FITCH AND S&P GIVE FOR DOWNGRADING**
2 **THE CREDIT RATINGS?**

3 A. Among other things, Fitch explained that it downgraded SCE&G and
4 SCANA following “the absence of injunctive relief blocking the recently enacted
5 14.8% electric rate cut,” which was imposed by the Commission in Order Nos.
6 2018-459 and 2018-460 pursuant to Act 258. Fitch also stated that, “[i]f allowed to
7 stand, Fitch considers the magnitude of the cut to be detrimental to SCE&G’s and
8 [SCANA’s] credit metrics, even after consideration of [SCANA’s] 80% reduction
9 of the common dividend.” Exhibit __ (EL-1) at 1.

10 S&P gave similar reasons for its downgrade stating, among other things,
11 that “[t]he rating actions follow the Aug. 6, 2018 federal court denial of SCE&G’s
12 request for a preliminary injunction to halt a temporary 15% rate reduction tied to
13 V.C. Summer cost recovery.” Exhibit __ (EL-2) at 3. S&P further stated that
14 “[t]he downgrade on SCANA and its subsidiaries reflects [its] expectation of
15 reduced consolidated credit metrics over the next two years, even after
16 incorporating the company’s announced cut to its dividend payments.” *Id.*

17 **Q. DID FITCH OR S&P GIVE ANY INDICATION WHETHER THE**
18 **OUTCOME OF THE PROCEEDINGS BEFORE THE COMMISSION**
19 **COULD FURTHER IMPACT SCE&G’S AND SCANA’S CREDIT**
20 **RATINGS?**

21 A. Yes. Fitch made clear that, if the temporary rate cuts imposed by Order
22 Nos. 2018-459 and 2018-460 were made permanent, it is likely that Fitch would

1 downgrade SCE&G's and SCANA's credit ratings even further.¹ Specifically,
 2 Fitch expressed concern about the outcome of these proceedings, stating "that the
 3 expected December order [to be issued by the Commission] could be of the same
 4 magnitude" as the temporary rate reduction required by Act 258. Exhibit __ (EL-
 5 1) at 1. Fitch also stated that "[i]f the PSC issues an order in December 2018 with
 6 a permanent cut of a similar magnitude, additional downgrades may be
 7 warranted."

8 S&P maintains the ratings of SCE&G and SCANA on Credit Watch
 9 Negative, which S&P attributes to continuing uncertainty regarding the outcome
 10 of these proceedings. S&P stated that it "anticipate[s] a weakening of the
 11 consolidated company's credit measures ... if the temporary 15% reduction is
 12 made permanent." Explaining its Credit Watch status, S&P further commented:

13 We could lower ratings again if credit metrics weaken further
 14 beyond those in our base-case scenario, which assumes the
 15 temporary rate cut is made permanent. This could occur
 16 following the pending Summer abandonment proceeding if the
 17 PSC orders a permanent rate reduction or rate credits that lead to
 18 incrementally weaker financial measures than those resulting
 19 from the temporary 15% rate cut.
 20

21 (Exhibit __ (EL-2) at 3).

¹ Fitch's ratings of SCANA and SCE&G are on an alert status classified as "Evolving Watch." As discussed in my direct testimony filed in Docket No. 2017-370-E, "Evolving Watch" is an infrequent designation that signals a circumstance in which one likely outcome is negative (action by the South Carolina Legislature or the Commission that would cause a termination of the Agreement and Plan of Merger) and would lead the agency to lower the rating, while another outcome (regulatory approval and closing of the proposed business combination) would lead Fitch to raise the rating. Like a Negative Watch, an Evolving Watch signifies that the situation is unstable, and also carries a material likelihood of a downgrade.

1 **Q. A THIRD RATING AGENCY, MOODY'S INVESTORS SERVICE**
 2 **("MOODY'S"), DID NOT DOWNGRADE SCE&G OR SCANA IN**
 3 **AUGUST 2018 WHEN S&P AND FITCH DID SO. WHAT RESPONSE**
 4 **FROM MOODY'S DO YOU EXPECT IF THE COMMISSION WERE TO**
 5 **GRANT THE FOE REQUEST OR THE ORS REQUEST?**

6 A. Moody's gave a clear signal in the Ratings Action comment it published on
 7 July 2, 2018 that a further downgrade is likely under any one of several outcomes
 8 relating to the current proceedings. *See* Exhibit __ (EL-3). Moody's commentary
 9 stated:

10 Factors that could lead to a downgrade

11
 12 Downward pressure on the ratings could again increase if
 13 SCE&G is ordered to refund amounts previously collected under
 14 the BLRA, particularly without the benefit of a larger, better
 15 capitalized partner; or if rates established by the SCPSC later this
 16 year do not provide an opportunity for SCE&G to maintain a
 17 ratio of CFO pre-WC to debt that is at least in the low-teens on a
 18 sustained basis. Furthermore, if the company's liquidity becomes
 19 constrained, such as being unable to draw on its credit lines or to
 20 issue additional debt, there could also be downward movement in
 21 the ratings.

22
 23 (Exhibit __ (EL-3) at 2). Thus, I do not interpret Moody's decision not to lower its
 24 ratings in August as an indication of complacency on the part of Moody's.
 25 Granting the FOE Request or the ORS Request would result in at least one or
 26 perhaps several of the conditions that Moody's lists as triggers for a further
 27 downgrade. My understanding of the Moody's text cited and Moody's negative
 28 rating outlook for SCE&G and SCANA is that Moody's would lower SCE&G'S

1 issuer rating to speculative ratings from Baa3 if the FOE Request or the ORS
2 Request is granted.

3 **Q. WHAT DO THESE STATEMENTS SUGGEST WITH RESPECT TO**
4 **THESE PROCEEDINGS?**

5 A These statements make clear that the financial markets are closely watching
6 the matters concerning SCE&G that are pending before the Commission—namely,
7 the proceedings in Docket Nos. 2017-207-E, 2017-305-E, and 2017-370-E—and
8 have concerns about the impact of the proceedings on the companies’
9 creditworthiness and financial integrity.

10 **Q. WHAT ARE SOME REASONS THAT GRANTING THE FOE REQUEST**
11 **OR THE ORS REQUEST WOULD LEAD TO FURTHER DOWNGRADES**
12 **IN SCE&G’S AND SCANA’S CREDIT RATINGS?**

13 A. Granting the relief requested by either FOE or ORS would deprive SCE&G
14 of a major portion of its needed cash flow resulting in an additional asset write-
15 down and a serious reduction of the Company’s common equity. All three of the
16 credit rating agencies that rate SCE&G put considerable weight upon measures of
17 debt leverage that relate a measure of cash flow with the total amount of debt and
18 debt-like obligations. The reduction in cash flow that would result from the
19 elimination of all or most of the revenues from BLRA would cause a material
20 increase in SCE&G’s debt leverage as measured by credit rating agencies.
21 SCE&G would most probably be deemed to be “highly leveraged,” resulting in
22 sub-investment grade ratings.

1 Implementing the FOE Request or the ORS Request also would cause asset
2 write-downs that would result in reductions in the common equity account; that in
3 turn would likely cause SCE&G to reach a debt leverage ratio measured by total
4 debt to total capital either near or exceeding the debt limit covenant in SCE&G's
5 credit agreements. That would produce a likely constraint on, or loss of, corporate
6 liquidity. The resulting financial stress would not be beneficial to customers and
7 could undermine SCE&G's ability to satisfy the needs of its customers for safe
8 and reliable utility services.

9 **Q. PLEASE EXPLAIN HOW THE REDUCTION IN COMMON EQUITY**
10 **COULD CAUSE SCE&G TO VIOLATE THE DEBT LEVERAGE**
11 **COVENANT IN ITS REVOLVING CREDIT FACILITY, AND WHAT**
12 **WOULD BE THE FINANCIAL IMPLICATIONS IF THAT OCCURS.**

13 A. A permanent elimination of BLRA revenues would result in the write-down
14 of SCE&G's assets and a resultant reduction in common equity. The value of
15 SCE&G's debt would not be reduced. Thus, the ratio of debt to total capital as
16 measured in the financial covenants of SCE&G's revolving credit facilities would
17 reach or exceed the 70% debt limitation that is defined as a covenant default. In
18 that case, all of SCE&G's loans would become immediately due and payable,
19 triggering a liquidity crisis.

20 But even in a less extreme scenario, in which SCE&G did not breach the
21 covenant level of 70% debt-to-capital, but approached the threshold, its debt
22 would exceed 60% of total capital, and SCE&G would be deemed in the financial

1 markets to be “highly leveraged.” Potential lenders and bond buyers would
2 consider SCE&G to be at an elevated risk of future covenant defaults without
3 sufficient financial flexibility to weather any operating stresses. The limited
4 financial flexibility and reduced access to sources of liquidity would result in
5 speculative grade credit ratings, if the ratings had not already been reduced to
6 speculative grade. Furthermore, if the FOE Request or the ORS Request is
7 granted, it is questionable whether the Company would have access to draw down
8 its credit facility to offset inadequate operating cash flow. Under this
9 circumstance, SCE&G’s ability to repay those loans would be significantly
10 impaired

11 **Q. DOES THIS CONCLUDE YOUR DIRECT TESTIMONY?**

12 **A.** Yes, it does.